Tips for Effective 1:1 Meetings



Having 121s with your team members is an important aspect of your role. Here are a few tips to help you make the most of these sessions.

PREPARING FOR THE MEETING



SCHEDULE MEETINGS IN ADVANCE

Book meetings at least 3-6 months in advance



Shows consistency and commitment to your team



CREATE A FIXED AGENDA

Agree with team members topics for 121s and add these to the calendar invitation.

Make sure that is always an agenda item for Any Other Business (AOB)



Leave some time under AOB to discuss any additional topics



TAKE NOTES

Have somewhere to maintain your notes



This will come in handy when you have review meetings

MEETING DO'S & DON'TS



DO CREATE A COMFORTABLE SPACE

Create a comfortable and convivial space.
Grab a coffee/tea and start with small talk.



Small talk is important as it is a good way to connect with team members, and it is a good way to help your team get to know you.



DON'T CANCEL THE MEETING

Don't cancel the meeting at the last minute if you can help it.

Don't make a habit of postponing the meeting.



This gives the impression that you do not think the meeting is important and can translate to "my manager does not think I am important"



DO ADDRESS THEIR IMPORTANT TOPICS

Ask if there are any specific topics they would like to talk about first.

Give them your undivided attention. Ask what they need from you.



If you can, try to avoid using these sessions as an arena to discuss complaints or issues about the individual. Tackle these in separate sessions if you can. Preserve the 1:1 meetings as as arena for their development.



DON'T GOSSIP

Don't gossip about other team members



This never ends well, your team member is probably wondering what you say about them to the rest of the team



DO ADDRESS YOUR IMPORTANT TOPICS

Go through any additional items you have. Get feedback on what you have discussed



DO KEEP A LOG

Keep a log of important topics discussed Take note of any actions agreed upon. Share the actions after the meeting.



DON'T LOSE FOCUS

Don't fiddle with your phone, look at your phone or answer phone calls unless it is urgent.

Don't start reading emails or IM messages during the meeting.



This gives the impression that you do not think the meeting is important and can translate to "my manager does not think I am important"



DO GET FEEDBACK

Ask for input on how you are doing.



It is good practice to get feedback from your team on how you are doing. It could be as simple as, "do you have input for me?", don't make it awkward.



DON'T ASSUME EVERYTHING IS OK

Don't wait for complaints, ask for input on what could be better, e.g. department moral etc